

**Manchester City Council  
Report for Resolution**

**Report to:** Audit Committee – 11 June 2018  
Executive – 30 May 2018  
Resources and Governance Scrutiny Committee – 24 May 2018

**Subject:** Capital Programme Monitoring 2017/18 – Outturn Report

**Report of:** The City Treasurer

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**Summary**

This report informs members of:

- (a) The outturn of capital expenditure and financing for 2017/18.
- (b) The major variations between the 2017/18 outturn and previous monitoring report in February 2018.
- (c) The commitments to be carried over into the five year Capital Programme 2018/19 to 2022/23.

**Recommendations**

Resources and Governance Scrutiny Committee are asked to note the report.

The Executive is requested to:

1. Note the outturn of capital expenditure for 2017/18 was £291.2m.
  2. Note the changes to the outturn attributable to movement in the programme that occurred after the previous monitoring report to Executive in February 2018.
  3. Approve the budget transfers between capital schemes to maximise use of funding resources available to the city council.
  4. Note the decisions of the City Treasurer regarding the funding of capital expenditure in 2017/18.
  5. Note the impact of final expenditure in 2017/18 on the revised Capital Programme 2018/19 to 2022/23.
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**Wards Affected:** All

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<b>Manchester Strategy outcomes</b>	<b>Summary of the contribution to the strategy</b>
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
A highly skilled city: world class and home grown talent sustaining the city's economic success	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.
A liveable and low carbon city: a destination of choice to live, visit, work	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.
A connected city: world class infrastructure and connectivity to drive growth	The capital programme includes investment in highways infrastructure, and broadband expansion.

**Full details are in the body of the report, along with any implications for:**

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

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### **Financial Consequences – Revenue**

All Revenue consequences have already been included in the Revenue Budget.

### **Financial Consequences – Capital**

The Capital Outturn for 2017/18 is £291.2m which is a reduction of £39.8m from when the Capital Budget was set in February 2018.

There will be ongoing consequences for the five year Capital Programme 2018/19 to 2022/23. This is due to budget amendments caused by the re-profiling of schemes, and means that the revised capital programme for that period is £1,970.2m, of which £1,633.2m relates to the City Council's capital programme, and £337.0m relates to

projects carried out on behalf of Greater Manchester.

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**Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Report to Executive 7 February 2018 (Budget 2018/19 – 2022/23)

## 1.0 Introduction

1.1 The purpose of the report is to:

- Inform the Executive of the outturn position for 2017/18.
- Confirm that funding streams were managed to best utilise resources available to fund the capital programme.
- Provide an update on the commitments to be carried over into the five year Capital Programme 2018/19 to 2022/23.

## 2.0 Capital Budget 2017/18 to 2022/23

2.1 The revised capital budget for the six years from 2017/18 to 2022/23, before changes proposed at outturn, is £1,970.3m and includes projects totalling £1,633.4m for the city council and £336.9m on behalf of the Greater Manchester Combined Authority (GMCA).

2.2 This is an increase of £17.8m compared to the budget reported to Executive in February 2018. This is due to a combination of both Stand Alone reports to the Executive and delegated authority approvals. The increases per year are shown in the table below and include additions to the following budgets:

## 3.0 Budget Increases

3.1 Executive approved the capital budget for 2018/19 onward in February, and there have been subsequent capital budget increases reports submitted to Executive on 7 March and 21 March. A summary of these increases is shown at Appendix A.

3.2 The revised capital budget over years 2017/18 to 2022/23, before changes proposed at outturn, is:

**Table 1: Capital Programme 2017/18 to 2022/23 (£m)**

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	Total Programme
	£m	£m	£m	£m	£m	£m	£m
Capital Budget (Feb 18)	366.0	595.4	497.4	204.4	286.3	3.1	<b>1,952.6</b>
Budget Increases (Approved Feb 18)	0.3	0.8	0.0	0.0	0.0	0.0	<b>1.1</b>
Budget Increases (Approved Mar 18)	-0.1	7.8	9.0	0.1	-0.1	0.0	<b>16.7</b>
<b>Revised Capital Budget (31 Dec 17)</b>	<b>366.2</b>	<b>604.0</b>	<b>506.4</b>	<b>204.5</b>	<b>286.2</b>	<b>3.1</b>	<b>1,970.4</b>
<i>Of which:</i>							
Manchester City Council Programme	285.7	431.3	432.8	194.3	286.2	3.1	<b>1,633.4</b>
Programme on behalf of Greater Manchester	80.5	172.7	73.5	10.2	0.0	0.0	<b>336.9</b>

3.3 The figures shown above include those approved by the Executive Member for Finance and Human Resources and the Treasurer under delegated powers

and budget increases approved by the Executive.

#### 4.0 Capital Outturn 2017/18

- 4.1 The Outturn for 2017/18 was £291.2m, compared to the budget of £366.2m shown above.
- 4.2 Expenditure on capital schemes in 2017/18 was therefore £75.0m less than the previous estimate reported to Executive in February 2018. The variance was £51.2m for the City Council programme, predominantly due to the Strategic Development capital programme which includes strategic acquisitions which were delayed into 2018/19. The variance for the Greater Manchester Programme was £23.8m, and it should be noted that it is expected that the Housing Investment Fund will novate over to the to the Greater Manchester Combined Authority during 2018/19.
- 4.3 The variances, by service area, are shown in Table 2 and the major variances are explained in further detail below.

**Table 2: 2017/18 Capital Outturn**

<b>Manchester City Council Programme</b>	<b>Outturn</b> 31-Mar-18 £m	<b>Budget</b> 2017/18 £m	<b>Variation</b> £m
Highways	32.6	37.8	-5.2
Growth and Neighbourhoods	6.9	11.7	-4.8
Strategic Development	86.2	119.0	-32.8
Town Hall Refurbishment	3.8	5.2	-1.4
Housing - GF	19.4	16.5	2.9
Housing - HRA	20.3	19.5	0.8
Children's Services	60.2	69.1	-8.9
ICT	4.8	5.1	-0.3
Corporate Services	0.3	1.8	-1.5
<b>MCC Total</b>	<b>234.5</b>	<b>285.7</b>	<b>-51.2</b>
Programme on behalf of Greater Manchester	56.7	80.5	-23.8
<b>TOTAL</b>	<b>291.2</b>	<b>366.2</b>	<b>-75.0</b>

#### 5.0 Capital Programme 2017/18 – analysis of expenditure

##### *Highways Services – (£5.2m)*

- 5.1 The Highways capital programme has spent £32.6m compared to a budget of £37.8m, a variance of £5.2m.
- 5.2 The programme has been reassessed and there are a number of projects which have moved into 2018/19. These are listed below:
- The Planned Highways Maintenance outturn position is net slippage of £3.5m into 2018/19. The variance is due mainly to the Carriageway schemes where works have been delayed in year due to adverse weather conditions;
  - Footway schemes have slipped by £0.4m into 2018/19 due to adverse weather conditions delaying the works;

- The Velocity/Cycle City Phase 1 scheme has been reprofiled following a review, with the works at Withington Village now due to take place in early 2018/19 following completion of the design process. This means £0.5m will now be spent in 2018/19;
- The School Crossings has slipped by £0.2m. As the design process has progressed, the spend profile has changed;
- Green Bridge at Airport City payment of £0.5m will now be made in 2018/19 once the funding agreement has been completed and the payment schedule has been confirmed.
- The Bus Priority schemes have slipped by £0.6m and underspent by £0.4m. The underspend have been identified following negotiations on final costs, plus the risk elements included within previous forecasts have not materialised.
- The remaining £0.6m variance is due to a number of minor issues across a wide number of stand alone schemes within the Highways portfolio.

5.3 The Street Lighting PFI requires acceleration of £1.5m. The contractor is ahead of programme and has reached milestones within the contract sooner than expected.

*Growth and Neighbourhoods*

5.4 The spend on Growth and Neighbourhoods can be broken down into the programmes below:

**Table 3: 2017/18 Growth and Neighbourhoods Capital Outturn**

<b>Growth &amp; Neighbourhoods</b>	<b>Outturn 31-Mar-18</b>	<b>Budget 2017/18 £m</b>	<b>Variation £m</b>
Environment and Operations	1.1	1.5	-0.4
Leisure	5.0	8.4	-3.4
Libraries	0.8	1.8	-1.0
<b>Total Growth and Neighbourhoods</b>	<b>6.9</b>	<b>11.7</b>	<b>-4.8</b>

*Environment – (£0.4m)*

5.5 The Environment capital programme has spent £1.1m compared to a budget of £1.5m, a variance of £0.4m.

5.6 Blackley Crematorium Heat Exchanger has incurred fees, however, the delivery of the required specialist equipment at a cost of £0.1m is not due to be received until 2018/19 as this needs to be built to a particular specification.

5.7 There is slippage of £0.3m required on the Waste Reduction Measures scheme. The procurement of the new recycling bins and containers took longer than originally anticipated, and delivery of them is now expected to occur in 2018/19.

*Leisure – (£3.4m)*

5.8 The Leisure capital programme has spent £5.0m compared to a budget of £8.4m, a variance of £3.4m.

5.9 Several schemes require re-profiling into 2018/19. The main projects are:

- The Heaton Park Pay and Display scheme has been delayed due to unfavourable weather conditions causing works on site to fall behind schedule and requires re-profiling of £0.3m into 2018/19;
- The Parks Improvement Programme requires re-profiling of £0.5m into 2018/19 due to delays around drainage issues at Platt Fields Park and the proposals for works at Heaton Park and Wythenshawe Park taking longer to develop than originally anticipated.
- The scheme at Moss Side Leisure Centre has slipped by £1.3m. An intrusive surveys have been conducted and works have been on hold until this was complete. Additional works have been identified at a cost of £0.4m in 2018/19 for works to the roof and cladding for which a budget increase has been approved.
- Following a review of the programme delivery, the Abraham Moss Indoor Leisure project has slipped by £0.1m. The review identified that the planning process for the temporary facility and the demolition would take longer than originally anticipated and create a delay in the original programme.
- The Boggart Hole Clough Visitors Centre (£0.5m) has been reprogrammed into 2018/19 whilst a review of build options are considered against the available budget. It is anticipated that a business case will be put forward for additional funding following this review.
- There has been a minor delay on the replacement Velodrome Track due to the legal agreement with the contractor taking longer to finalise than expected. The specialist materials required to complete the track were delivered in late March 2017/18 and works have commenced, but there is slippage of £0.4m.
- Didsbury Park Play Area was approved towards the end of the financial year, and though it was hoped expenditure would be incurred in 2017/18, this was not possible, and therefore slippage of £0.1m is required.
- The FA Hubs project is forecasting slippage of £0.1m. Discussions are still on-going in relation to the playing field strategy for the FA Hubs scheme and a decision on external funding is still pending from Sport England. However, the Council and Sport England have agreed to develop a new masterplan approach for the Hough End site following which, new investment options will be explored. It should be noted that if external funding is less than originally anticipated then there will be a need to either source additional internal funding to compensate or seek to revise the scheme scope. The latest forecast identifies that all costs will be incurred in 2019/20.

- Following completion of the National Squash Centre and Belle Vue Sports Village works and agreement of final accounts, underspends have been identified of £0.1m.

*Libraries – (£1.0m)*

- 5.10 The Libraries capital programme has spent £0.8m compared to a budget of £1.8m, a variance of £1.0m.
- 5.11 There are two schemes within the Library 2020 programme in 2017/18; £0.4m for Open Libraries and £0.2m for the Withington Library Refurbishment. The intention was to complete the projects in year, however, the works have been reprogrammed following the results of intrusive surveys which identified additional remediation works.
- 5.12 Newton Health Library is forecasting slippage of the full budget of £0.2m into 2018/19. Preliminary surveys have not yet been completed which has impacted on the start date of the works.
- 5.13 The Refresh of Radio Frequency Identifier Equipment project will all be rolled out within the current financial year. All costs have been identified and it is anticipated that there will be a £0.2m underspend.

*Strategic Development*

- 5.14 The spend on Strategic Development can be broken down into the programmes below:

5.15

**Table 4: 2017/18 Strategic Development Capital Outturn**

<b>Strategic Development</b>	<b>Outturn 31-Mar- 18 £m</b>	<b>Budget 2017/18 £m</b>	<b>Variation £m</b>
Cultural	5.7	9.3	-3.6
Corporate Property	25.5	48.8	-23.3
Development	55.0	60.9	-5.9
<b>Total Strategic Development</b>	<b>86.2</b>	<b>119.0</b>	<b>-32.8</b>

*Culture – (£3.6m)*

- 5.16 The Culture capital programme has spent £5.7m compared to a budget of £9.3m, a variance of £3.6m.
- 5.17 The variance is due to The Factory, following a review of the stage 3 design and confirmation of the programme.

*Corporate Property – (£23.3m)*

- 5.18 The Corporate Property capital programme has spent £25.5m compared to a



budget of £48.8m, a variance of £23.3m.

- 5.19 The Asset Management Programme requires re-profiling of £4.4m into 2018/19. A number of schemes which were expected to conclude in 2017/18 will continue, as a consequence of works programmed for 2018/19 being brought forward into 2017/18. There is also a contingency allocation which was held to deal with any unforeseen issues which has not been required, and therefore £2.9m has been carried forward into future years.
- 5.20 For the Strategic Acquisitions programme £14.2m of expected acquisitions will now fall into 2018/19. A significant number of acquisitions were due to be completed by March, but delays in reaching legal agreements for the sites meant that they are now expected to be purchased in early 2018/19. The nature of the programme means that it can be difficult to accurately predict when key acquisitions sites will become available.
- 5.21 The Heron House / Registrars refurbishment programme has been re-phased, resulting in £3.2m of expenditure moving into 2018/19. This is due to additional building surveys identifying structural enhancements including additional remediation and a requirement for upgraded fit out works.
- 5.22 The Sustaining Key Initiatives programme has slippage of £1.2m, as the funding for the works at Lincoln Square is not required until early 2018/19 whilst legal agreements are still being progressed.
- 5.23 The Estates Transformation programme has been delayed as the procurement process has taken longer than originally anticipated, which has pushed back the start date for refurbishment works. As such, £0.2m of planned spend in 2017/18 is now anticipated to be spent in the first quarter of 2018/19.
- 5.24 The implementation of the Locality Plan Programme Offices has been re-profiled with £0.9m of planned expenditure in 2017/18 now expected in 2018/19. This follows a revision to the sites in scope and subsequent building refurbishment planning including ICT specifications to meet the needs of co-locating partners within on-site teams.
- 5.25 Ross Place has slipped by £1.0m. This is as a result of the initial works, including remediation, taking longer than anticipated. These initial works are within the Asset Management Programme.

*Development – (£5.9m)*

- 5.26 The Development capital programme has spent £55.0m compared to a budget of £60.9m, a variance of £5.9m.
- 5.27 For the Space Project there are areas identified at the handover stage of the project which have not been delivered as per the agreed scheme of works. This is now being resolved and final accounts will be agreed during 2018/19, with £1.1m now budgeted for this.
- 5.28 Collyhurst Police Station Liabilities is a one off budget of £0.8m approved in January 2018 in order to discharge legal liabilities in relation to the disposal of the former police station. Payment is expected early in the new financial year.
- 5.29 The Northern Gateway is progressing, with discussions around the joint venture approach continuing. The full 2017/18 budget of £1.3m relating to

financial support for land acquisitions requires reprofiling.

- 5.30 The City Labs 2 scheme requires slippage of the full £3.7m budget as work on allocating the grant has taken longer than expected. The grant agreement has been drawn up, and it is expected to be executed in 2018/19.
- 5.31 Airport City Power Infrastructure (EZ) has had a number of issues which have caused delays in the works on site regarding site clearance, cable installation and adverse weather conditions. This has resulted in slippage of £2.3m into 2018/19, however, the scheme is still on track for the target dates for handover.
- 5.32 Mayfield Equity is a one off acquisition of share capital with a corresponding disposal at the same value of £4.0m. This was a technical accounting adjustment to reflect a transfer of land as an exchange for equity in the joint venture.
- 5.33 There are a number of other minor variations, such as:
- A delay to the New Smithfield Market project to allow for a feasibility study to be conducted, resulting in £0.1m needing to be re-profiled into 2018/19;
  - programme delays on Eastern Gateway requiring £0.2m to be moved into the next financial year;
  - Pre-construction activity for the Medieval Quarter will now start in 2018/19, with £0.3m being re-profiled into 2018/19;
  - Some pre-construction costs for One Central Park (£0.2m) will now be incurred in 2018/19;
  - The Sharp project has slipped by £0.1m due to the decision to delay the feasibility and design work of the refurbishment until the end of the current tenancy with Brown Bag films.
  - The remaining £0.1m slippage and underspend within the Development portfolio is due to a number of minor issues and savings across a small number of schemes.
- 5.34 The Estates Transformation scheme at Hulme District Office requires acceleration of £0.3m as works have commenced earlier than expected.

*Town Hall Refurbishment - £1.4m*

- 5.35 The Town Hall Refurbishment capital programme has spent £3.8m compared to a budget of £5.2m, a variance of £1.4m.
- 5.36 The variance is due to design fees, ICT decommissioning costs and intrusive survey costs charged in 2017/18 being lower than expected, and the remainder of these works will take place in 2018/19. The project is still in the design stage, which means that the profile of spend is not yet fixed.

*Housing General Fund – £2.9m*

- 5.37 The Housing General Fund capital programme has spent £19.4m compared to a budget of £16.5m, a variance of £2.9m.
- 5.38 The Disabled Facilities Grant has been accelerated by £0.9m due to exceeding the anticipated support to individuals of completed adaptations within the financial year.
- 5.39 The Learning Disability (Supported Housing Accommodation) programme has been accelerated by £2.5m. There are four schemes in scope with three different delivery partners/registered providers, legal agreements in relation to delivery and payment terms have been finalised.
- 5.40 The final outturn position of the Redrow Development is a variance of £1.2m due to additional sales which will be funded from additional income from Redrow. The budget was set based on the sale of approx. 32 properties, 35 units have been sold.
- 5.41 There are also a number of minor variations:
- Acquisition negotiations remain ongoing for the Brunswick PFI Land Assembly (£0.6m) and Collyhurst PFI Land Assembly (£0.1m);
  - CPO compensation costs on Miles Platting PFI are lower by £0.1m than expected due to businesses relocating rather than closing;
  - The legal agreement for the Armitage Nursery and Community Facility remains ongoing, therefore works will start later than expected with £0.6m being re-profiled into 2018/19; and
  - Following an assessment of the contingency sums for the Ben Street Regeneration scheme £0.3m has been moved into 2018/19.

*Housing Revenue Account (HRA) – (£0.8m)*

- 5.42 The Housing Revenue Account (HRA) capital programme has spent £20.3m compared to a budget of £19.5m, a variance of £0.8m.
- 5.43 The variance is entirely attributable to North Manchester New Builds 1. The contractor has completed works associated to the build of 40 properties ahead of schedule.
- 5.44 Variances have occurred across the Northwards programme, however, these have been funded from underspends on other schemes with full spend against the 2017/18 budget of £16.4m.

*Children's Services – (£8.9m)*

- 5.45 The Children's Services capital programme has spent £60.2m compared to a budget of £69.1m, a variance of £8.9m.

- 5.46 The Basic Need programme, to establish additional primary and secondary provision in the City, underspent by £6.9m across several school schemes. In all cases this is due to planning, design and construction issues causing delays in projects, or funding for schemes being completed by third parties being drawn down less quickly than originally forecast. It is not anticipated that this will cause significant problems with completion dates for any of the schools.
- 5.47 The School Maintenance programme has slipped by £0.6m. A prudent approach to the Maintenance programme was taken during 2017/18 to ensure that funding would be available later in the year should the winter weather cause significant problems. This budget will be carried forward to fund works next year.
- 5.48 The Early Education for Two Year Olds has slipped by £0.2m where call on funds were lower than anticipated within the financial year.
- 5.49 Gorton Youth Zone drawdowns from the partner organisation are not scheduled to start until the early part of 2018/19 leading to slippage of £1.2m. It is anticipated that all drawdowns of the funding and the land allowance will be undertaken in the new financial year.

*ICT – (£0.2m)*

- 5.50 The ICT capital programme has spent £4.8m compared to a budget of £5.1m, a variance of £0.2m.
- 5.51 The variance £0.2m is attributable to the ICT Infrastructure and Mobile Working Programme, mainly the New Social Care System as further consultation with key users was required to ensure the correct level of data was migrated between the old system and the new.

*Corporate Services – (£1.5m)*

- 5.52 The Corporate Services capital programme has spent £0.3m compared to a budget of £1.8m, a variance of £1.5m.
- 5.53 The budget of £0.2m for the Children's and Families ICT programme has been reprofiled into future years. This is as a result of the dependencies of this programme on other projects within the ICT portfolio such as the New Social Care System.
- 5.54 The implementation of the Locality Plan Programme Offices has been re-profiled with £0.9m of planned expenditure in 2017/18 now expected in 2018/19. This follows a revision to the sites in scope and subsequent building refurbishment planning including ICT specifications to meet the needs of co-locating partners within on-site teams.
- 5.55 The Gorton Health Hub has been subject to delay and slippage of £0.1m into 2018/19, as a result of extended engagement with partners in order to agree a revised scheme design.

5.56 The Capitalisation of Community Equipment scheme budget has not been required. The works have been funded through use of the Disabled Facilities Grant, and are therefore included in the position for the Grant described above. This means that the revenue contribution to capital for these works has not been required.

## 6.0 Capital Financing 2017/18

6.1 The funding of the 2017/18 Capital Programme is summarised in Table 5.

**Table 5: 2017/18 Capital Programme Funding**

	£m	%
Capital Expenditure	291.2	
Financed by:		
Government Grants	118.2	40.6%
Other External Contributions	5.4	1.9%
Capital Receipts	79.1	27.2%
Revenue Funding	10.1	3.5%
Major Repairs Reserve	17.5	6.0%
Borrowing	60.9	20.9%

6.2 The Executive is asked to note the following decisions made by the City Treasurer regarding the funding of the capital expenditure incurred in 2017/18.

- Expenditure of £123.6m for capital purposes which is to be reimbursed by other organisations has been capitalised, of which £118.2m is grant funding and £5.4m is external contributions.
- The main Government grants applied include Department for Education funding of £52.0m for works on schools including new builds, provision for additional places and maintenance schemes; £5.7m for the Factory; £7.0m for work to adapt homes for disabled occupants; and £11.5m for Highways schemes.
- Any unused grant, subject to conditions, has been carried forward into 2018/19 and will be matched against future spend. The programme was managed to ensure that any grant with a risk of claw back due to time constraints or other factors was fully utilised in 2017/18.
- External contributions from non-government departments have been used to fund expenditure across the programme totalling £5.4m. This includes funding from the Greater Manchester Combined Authority of £2.2m for Highways schemes; and a contribution of £1.3m from DWP towards Wythenshawe Forum within the Asset Management Programme.
- Revenue contributions were used to finance expenditure of £10.1m, including works on Strategic Acquisitions, Space, the HRA, and to fund ICT expenditure.

- The Major Repairs Reserve funds expenditure on the HRA capital programme. The use of this reserve includes self-financing revenue from the HRA revenue budget.
- The balance of available capital receipts carried forward from 2016/17 was £39.1m. A further £112.0m receipts were received in 2017/18.
- Drawdown of capital receipts to fund the non-HRA programme was £79.1m leaving a balance for use in future years of £21.9m plus any new receipts generated in 2018/19.
- Similarly, the HRA programme used £0.1m of capital receipts, leaving a balance for use in future years of £50.1m plus any new receipts generated in 2018/19. The HRA receipts are ring-fenced by the Council to support housing initiatives.
- Borrowing of £60.9m has been used to fund the programme. It is important to note that the Council has not had to externally borrow in 2017/18.
- The minimum revenue provision for 2017/18 was £18.8m. This is the funding set aside to repay the debt incurred through funding previous capital expenditure through borrowing. This has been funded from the Council's capital financing budget.

## 7.0 Projects for Greater Manchester

- 7.1 The Projects for Greater Manchester capital programme has spent £56.7m compared to a budget of £80.5m, a variance of £23.8m.
- 7.2 The Housing Investment Fund has spent £23.8m less than forecast, as the number of loan requests during the year was lower than originally anticipated.

## 8.0 Proposed Capital Budget 2018/19

- 8.1 Based on the monitoring information above, it is proposed that the capital programme budget is re-phased to reflect the planned delivery of projects in 2018/19 to 2022/23. The cumulative impact of these adjustments are shown in the table below. The future programme will be reviewed throughout 2018/19 to reflect changes to the proposed profile of spend.

**Table 6: Proposed Capital Programme variations 2017/18 to 2022/23**

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	Total Programme
	£m	£m	£m	£m	£m	£m	£m
Revised Capital Budget (Mar 18)	366.2	604.0	506.4	204.5	286.2	3.1	1,970.4
Forecast Re-profile	-79.4	-7.0	50.9	35.5	0.0	0.0	0.0
Cost Variations	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Proposed Capital Budget (Apr 18)	<b>286.8</b>	<b>597.0</b>	<b>557.3</b>	<b>240.0</b>	<b>286.2</b>	<b>3.1</b>	<b>1,970.4</b>

<i>Of which:</i>							
Manchester City Council Programme	230.1	451.6	466.9	195.5	286.2	3.1	1633.3
Programme on behalf of Greater Manchester	56.7	145.4	90.4	44.5	0	0	337.0

8.2 A full list of all the projects included in the budget is shown at Appendix B. Further details regarding the proposed adjustments to the programme are given below.

*Budget re-profiling:*

8.3 As highlighted in section 4 of this report, various schemes throughout the capital programme have been accelerated into 2017/18, or delayed until 2018/19 or future years. The budgets for these projects will be re-profiled to reflect the changes.

**9.0 Capital Resources**

9.1 As set out in the 2018/19 Capital Budget Report to Executive in February, funding is in place to meet the capital programme commitments for 2018/19 to 2022/23 and the increases since then are fully funded. The City Treasurer will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the City Council.

**10.0 Key Polices and Considerations**

**(a) Equal Opportunities**

10.1 By investing in building adaptations, access for people with mobility difficulties is made easier.

**(b) Risk Management**

10.2 As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

**(c) Legal Considerations**

10.3 None.

<b>Appendix A</b>								
<b>Requests for Adjustments to the Capital Budget Provision</b>								
<b>7<sup>th</sup> and 21<sup>st</sup> March</b>								
<b>2018 EXECUTIVE</b>								
<b>Dept</b>	<b>Scheme</b>	<b>Funding</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>Total</b>
			<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b><u>Council Approval Requests</u></b>								
Growth & Neighbourhoods	Parking Improvements	RCCO		924				924
Asset Management Programme	Ross Place	Capital Fund		96				96
Growth & Neighbourhoods	Blackley Crematorium	Council resources	115					115
Growth & Neighbourhoods	Moss Side Leisure Centre	Borrowing		400				400
Strategic Development	Heron House	Borrowing		2,600				2,600
Strategic Development	Sustaining Key Initiatives	Borrowing		-2,600				-2,600
								0
<b><u>Total Council Approval Requests</u></b>			<b>115</b>	<b>1,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,535</b>
<b><u>Executive Approval Requests</u></b>								
Highways	Safe Routes to Loreto High School	Grant	5	45				50
Highways	Stretford Rd Cycling	Grant		30	20			50
Growth & Neighbourhoods	Didsbury Park Play Area	Section 106	50					50
Growth & Neighbourhoods	Wythenshawe Park	Section 106		129				129



<b>Appendix A</b> <b>Requests for Adjustments to the Capital Budget Provision</b> <b>7<sup>th</sup> and 21<sup>st</sup> March</b> <b>2018 EXECUTIVE</b>								
Dept	Scheme	Funding	2017/18	2018/19	2019/20	2020/21	2021/22	Total
			£'000	£'000	£'000	£'000	£'000	£'000
Private Sector Housing	Armitage	School contribution		20				20
ICT	Telephony and Contact Centre solution procurement			-37				-37
ICT	Education system procurement			-178				-178
ICT	Corporate Reporting Tool Business Objects		164					164
ICT	ICT Investment Plan Unallocated			-164				-164
Highways	Manchester/Salford Highways Survey			-74				-74
Highways	Manchester/Salford Inner Relief Road Water Street and Regent Road	Government Grant		7,028	4,232	100		11,360
Highways	Mancunian Way junction with Princess Road	Government Grant		211	4,788			4,999
Strategic Development	Demolition of Hall and Rogers Warehouse and 336/368 Ashton New Road	English Partnerships (HCA) reserve		346				346
<b>Total Executive Approval Requests</b>			<b>219</b>	<b>7,356</b>	<b>9,040</b>	<b>100</b>	<b>0</b>	<b>16,715</b>
<b>Delegated Approval Requests</b>								
Town Hall Refurbishment	Our Town Hall		-38	-61	-34	-42	-175	-350
ICT	PSN Windows			81				
ICT	ICT Investment Plan Unallocated			-81				

<b>Appendix A</b> <b>Requests for Adjustments to the Capital Budget Provision</b> <b>7<sup>th</sup> and 21<sup>st</sup> March</b> <b>2018 EXECUTIVE</b>								
Dept	Scheme	Funding	2017/18	2018/19	2019/20	2020/21	2021/22	Total
			£'000	£'000	£'000	£'000	£'000	£'000
Strategic Development	Stagecoach Covenant (Strategic Acquisitions)		-100					-100
<b><u>Total Delegated Approval Requests</u></b>			<b><u>-138</u></b>	<b><u>-61</u></b>	<b><u>-34</u></b>	<b><u>-42</u></b>	<b><u>-175</u></b>	<b><u>-450</u></b>
<b><u>Total Budget Increase Requests</u></b>			<b><u>196</u></b>	<b><u>8,715</u></b>	<b><u>9,006</u></b>	<b><u>58</u></b>	<b><u>-175</u></b>	<b><u>17,800</u></b>

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
<b>Highway Programme</b>						
<b>Highways Planned Maintenance Programme</b>						
Local Roads (temp SEMMMS A6 Stockport)	4,886	0	0	0	0	0
Planned Highways Maintenance	197	728	0	0	0	0
Highway Asset Surveys	109	191	150	150	150	0
Drainage	1,058	942	500	500	500	0
Large Patching repairs	249	1,091	1,250	1,000	0	0
Disabled Bays/ line markings	0	100	50	50	50	0
Network Maintenance	0	100	50	50	50	0
Carriageway Resurfacing	4,298	7,502	5,900	6,000	6,000	0
Footway schemes	502	3,648	1,900	2,000	2,000	0
Carriageway Preventative	3,435	7,965	6,000	6,000	6,000	0
Other Improvement works	0	2,988	3,364	2,423	3,000	0
Project Delivery Procurement	0	1,400	1,250	1,350	1,000	0
Capitalised Repairs	1,410	0	0	0	0	0
<b>Highways Stand Alone Projects Programme</b>						
Ardwick Grove Village Parking	3	20	0	0	0	0
Didsbury Village Tram Stop Traffic Mitigation	0	18	0	0	0	0
North Manchester Hospital Residents Parking	0	9	0	0	0	0
Section 106 Highways work around Metrolink	0	47	0	0	0	0
Hyde Road (A57) Pinch Point Widening	10	1,863	2,132	0	0	0
New Islington Free School Road	5	0	0	0	0	0
Barlow Moor Road	0	27	0	0	0	0
Birley Fields Campus highways work	72	0	0	0	0	0
Etihad Expansion - Public Realm	278	59	0	0	0	0
Etihad Expansion - S278	5	0	0	0	0	0
Velocity	636	219	513	0	0	0
Cycle City Phase 2	207	2,713	1,808	0	0	0
Safe Routes to Loreto High School	0	50	0	0	0	0
Congestion Target Performance	0	235	0	0	0	0
Piccadilly Undercroft Gating	74	8	0	0	0	0
20mph Zones (Phase 3)	18	59	0	411	0	0
ITB Minor Works	8	103	0	0	0	0
Great Ancoats St/Pollard St S106	8	0	0	0	0	0
Flood Risk Management - Hidden Watercourses	0	49	0	0	0	0
Flood Risk Management - Calve Croft Flood Risk	0	25	0	0	0	0
Flood Risk Management - Higher Blackley Flood Risk	25	41	0	0	0	0

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
Manchester/Salford Inner Relief Road (MSIRR)	1,149	7,537	4,232	100	0	0
Great Ancoats Improvement Scheme	276	412	7,462	167	0	0
Highways Maintenance Challenge Fund	5,425	0	0	0	0	0
Cycle Parking	28	29	0	0	0	0
Shadowmoss Rd / Mossnook Rd	0	26	0	0	0	0
Birley Fields Campus improvements	2	34	0	0	0	0
Edge Lane	0	5	0	0	0	0
Cringlebrook Primary School Crossing	15	0	0	0	0	0
Former BBC site Section 278	2	48	0	0	0	0
GMCRP Multi Sites	15	13	0	0	0	0
GMCRP Kingsway/Moseley Rd	75	0	0	0	0	0
Bridge Maintenance	0	1,388	1,276	2,268	2,268	0
Princess Rd Safety Review	125	218	0	0	0	0
School Crossings	92	1,613	868	0	0	0
Kingsway Speed Cameras	46	24	0	0	0	0
Green Bridge at Airport City	18	1,932	1,050	0	0	0
North Manchester Hospital RPZ Expansion	0	80	0	0	0	0
Public Realm	342	687	400	400	400	0
Street Lighting PFI	7,582	11,951	12,830	0	0	0
CCTV Enforcement Bus Lanes	31	1	0	0	0	0
Automatic Bollard Replacement	0	200	0	0	0	0
Didsbury West S106	0	63	0	0	0	0
S106 Whalley Grove	0	75	0	0	0	0
Mancunian Way and Princess Parkway NPIF	97	1,052	5,424	1,577	0	0
<b>SEMMMS PROGRAMME</b>						
SEMMMs A6 to Manchester Airport	57	78	0	0	0	0
<b>Bus Priority Package Programme</b>						
Bus Priority Package - Rochdale Road	16	0	0	0	0	0
Bus Priority Package - Oxford Road	486	352	0	0	0	0
Bus Priority Package - Princess Street/Brook Street	37	153	0	0	0	0
Bus Priority Package - Regional Centre	229	89	0	0	0	0
Bus Priority - Complementary Measures	16	0	0	0	0	0
<b>Total Highways Programme</b>	<b>33,654</b>	<b>60,260</b>	<b>58,409</b>	<b>24,446</b>	<b>21,418</b>	<b>0</b>
<b>Environment Programme</b>						
City Centre Litter Bins	20	0	0	0	0	0
City Wide Litter Bins	12	0	0	0	0	0
Fleet Collaboration	22	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed revised budget</b>	<b>2018/19 Proposed revised budget</b>	<b>2019/20 Proposed revised budget</b>	<b>2020/21 Proposed revised budget</b>	<b>2021/22 Proposed revised budget</b>	<b>2022/23 Proposed revised budget</b>
	<b>£'000</b>					
Waste Reduction Measures	0	1,300	491	0	0	0
Waste Contract	1,089	5,368	1,065	0	0	0
Blackley Crematorium Heat Exchanger	8	107	0	0	0	0
Parking Improvements	0	924	0	0	0	0
<b>Leisure Services Programme</b>						
<b>Parks Improvement Programme</b>						
Hollyhedge Park Drainage IMPS	98	9	0	0	0	0
Heaton Park Pay & Display	230	464	0	0	0	0
Harpurhey Park	37	0	0	0	0	0
PIP - Park Events Infrastructure	305	326	0	0	0	0
PIP - Unallocated	0	8,808	10,050	1,740	0	0
Citywide Play Equipment	49	0	0	0	0	0
Fletcher Moss Tennis	127	0	0	0	0	0
Fletcher Moss Wetlands Walkway	62	2	0	0	0	0
Smedley Lane Playing Fields S106	182	19	0	0	0	0
Somme 100 Year Memorial	0	100	0	0	0	0
Heaton Park Southern Play Area	0	480	0	0	0	0
Didsbury Park Play Area S106	0	50	0	0	0	0
Wythenshawe Park Sport Facilities S106	0	129	0	0	0	0
<b>Leisure &amp; Sports Facilities</b>						
Hough End Leisure Centre	2	0	0	0	0	0
Arcadia (Levenshulme) Leisure Centre	0	10	0	0	0	0
National Taekwondo Centre	0	7	0	0	0	0
Clayton Vale Mountain Bike Trail	9	0	0	0	0	0
National Squash Centre - refurbishment for rental	74	0	0	0	0	0
Belle Vue Sports Village	43	0	0	0	0	0
Indoor Leisure - Abraham Moss	63	931	4,894	10,051	41	0
Indoor Leisure - Moss Side	2,860	5,597	25	0	0	0
Armitage Sports Centre Hockey Pitches	77	0	0	0	0	0
FA Hubs	0	0	13,000	0	0	0
Boggart Hole Clough - Visitors Centre	0	535	0	0	0	0
Mount Road S106	75	12	0	0	0	0
Event Seating Basketball	525	18	0	0	0	0
Velodrome Track	218	713	0	0	0	0
<b>Libraries and Info Services Programme</b>						
Central Library Wolfson Award	12	37	0	0	0	0
Library Refresh	2	4	0	0	0	0
Wolfson Children's Digital Libraries	5	0	0	0	0	0
Roll Out of Central Library ICT	309	220	0	0	0	0
Libraries - Wi-Fi Printing	68	0	0	0	0	0

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
Refresh of Radio Frequency Identifier Equipment	498	12	0	0	0	0
Introduction of On-Line Payments	21	0	0	0	0	0
Newton Heath Library	19	168	0	0	0	0
Withington Library Refurbishment	0	200	0	0	0	0
Open Libraries	8	492	0	0	0	0
<b>Total Growth and Neighbourhoods Programme</b>	<b>7,129</b>	<b>27,042</b>	<b>29,525</b>	<b>11,791</b>	<b>41</b>	<b>0</b>
<b>Cultural Programme</b>						
First Street Cultural Facility	0	12	0	0	0	0
The Factory (Build)	5,695	28,649	47,911	21,305	0	0
The Factory (Public Realm)	0	2,000	2,450	0	0	0
<b>Corporate Property Programme</b>						
Asset Management Programme	10,112	16,266	7,600	7,600	7,600	0
Strategic Acquisitions Programme	10,886	17,131	3,000	3,000	3,000	0
Town Hall Complex Transformation Programme	0	67	0	0	0	0
Hammerstone Road Depot	38	2,957	9,789	2,216	0	0
Heron House	3,279	12,780	0	0	0	0
Registrars	0	1,000	0	0	0	0
Carbon Reduction Programme	40	2,454	2,478	2,479	2,479	0
Sustaining Key Initiatives	0	10,700	8,400	0	0	0
Estates Transformation	0	4,528	5,000	3,500	2,000	0
Estates Transformation - Hulme District Office	286	3,686	0	0	0	0
The Gallery Café	93	0	0	0	0	0
Ross Place Refurbishment	0	2,120	0	0	0	0
<b>Development Programme</b>						
<b>Development Programme - East Manchester</b>						
New Islington Marina	55	0	0	0	0	0
The Space Project - Phase 2	10,388	1,085	0	0	0	0
The Sharp Project	0	600	0	0	0	0
Digital Asset Base - One Central Park	698	7,652	620	0	0	0
New Smithfield Market	50	500	0	0	0	0
Beswick Community Hub - Highway and Public Realm	0	2	0	0	0	0
Eastern Gateway - Central Retail Park	37,038	1,312	2,000	0	0	0
Eastern Gateway - New Islington Marina	91	4,036	1,081	15	0	0
Hall and Rogers	0	346	0	0	0	0
<b>Development Programme - North</b>						

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
<b>Manchester</b>						
Irish World Heritage Centre	270	0	0	0	0	0
Collyhurst Police Station liabilities	0	844	0	0	0	0
Northern Gateway	0	15,000	10,000	0	0	0
<b>Development Programme - City Centre</b>						
Hulme Hall Rd Lighting	0	39	0	0	0	0
ST Peters Square	160	602	400	0	0	0
Civic Quarter Heat Network	0	15,000	6,000	0	0	0
Medieval Quarter Public Realm	12	788	1,200	0	0	0
City Labs 2	0	3,675	0	0	0	0
<b>Development Programme - Enterprise Zone</b>						
Airport City Power Infrastructure (EZ)	1,773	2,440	0	0	0	0
<b>Development Programme - Stand Alone Projects</b>						
Digital Business Incubators	500	3,500	0	0	0	0
<b>Total Strategic Development Programme</b>	<b>81,464</b>	<b>161,771</b>	<b>107,929</b>	<b>40,115</b>	<b>15,079</b>	<b>0</b>
<b>Town Hall Refurbishment Programme</b>						
Our Town Hall refurbishment	0	24,033	23,047	39,690	214,554	0
Our Town Hall Direct Costs	3,593	0	0	0	0	0
Our Town Hall Construction Works	2	0	0	0	0	0
Our Town Hall Specialist Work Packages	215	0	0	0	0	0
<b>Total Town Hall Refurbishment Programme</b>	<b>3,810</b>	<b>24,033</b>	<b>23,047</b>	<b>39,690</b>	<b>214,554</b>	<b>0</b>
<b>Private Sector Housing Programme</b>						
<b>Brunswick PFI (PSH)</b>						
Brunswick PFI Land Assembly	349	2,695	2,228	0	0	0
<b>Collyhurst (PSH)</b>						
Collyhurst PFI Land assembly	14	183	505	4,265	0	0
Collyhurst Environmentals	0	30	97	0	0	0
<b>Housing Investment Model</b>						
Site Investigation and Early Works HIF Pilot Sites	297	139	214	229	0	0
<b>Miles Platting PFI (PSH)</b>						
Miles Platting PFI Land Assembly	94	787	677	0	0	0
<b>Private Housing Assist Citywide Programme</b>						
Disabled Facilities Grant	6,899	7,135	7,400	6,200	6,200	0

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
Toxteth St CPO & environmental works	2	73	141	0	0	0
Bell Crescent CPO	0	0	482	0	0	0
<b>Redrow Development Programme</b>						
Redrow Development Phase 2 onward	4,312	0	0	0	0	0
<b>West Gorton (PSH)</b>						
West Gorton Compensation	0	4	0	0	0	0
West Gorton Ph 2A Demolition & Commercial Acquisitions	1,084	1,304	100	0	0	0
Armitage Nursery & Community Facility	196	1,289	2,086	0	0	0
<b>Private Sector Housing - Stand Alone Projects</b>						
HMRP	18	56	50	40	0	0
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	20	5	661	0	0	0
Extra Care	0	2,500	3,500	0	0	0
Moston Lane Acquisitions	0	0	4,250	3,250	0	0
Equity Loans	0	100	400	500	0	0
Learning Disability (Supported Housing Accommodation)	3,050	0	0	0	0	0
West Gorton Community Park	0	250	0	0	0	0
Ben St. Regeneration	1,600	5,933	7,074	0	0	0
Longford Homelessness Centre	252	0	0	0	0	0
Canada St - Walking With Wounded	56	17	100	0	0	0
<b>Total Private Sector Housing Programme</b>	<b>18,243</b>	<b>22,500</b>	<b>29,965</b>	<b>14,484</b>	<b>6,200</b>	<b>0</b>
<b>Public Sector Housing</b>						
<b>Northwards - External Work</b>						
Higher Blacklet external works	98	0	0	0	0	0
Charlestown - Victoria Ave multistorey window replacement and ECW - Phase 1	0	2,500	5,500	7,517	0	0
Door replacements - Phase 5	1	0	0	0	0	0
Riverdale ext. & cyclical works phase 1/4	-45	0	0	0	0	0
Clifford Lamb Court	-6	0	0	0	0	0
New Lightbowne (Walderton Ave)	10	0	0	0	0	0
Newton Heath Daisybank Estate	1	0	0	0	0	0
External cyclical works phase 3a	6	137	0	0	0	0
Riverdale estate - External work and ECW (Phase 3 &4)	45	18	0	0	0	0
Charlestown, Clifford Lamb Court - External wall insulation and window replacement	13	3	0	0	0	0
Newton Heath Queensferry Northwards Estate	14	0	0	0	0	0



Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
Collyhurst Environmental programme	172	217	0	0	0	0
Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks	0	46	0	0	0	0
Ancoats Anita St and George Leigh external cyclical works ph 3b	75	0	0	0	0	0
Cheetham Halliwell Lane external cyclical works ph 3b	302	3	0	0	0	0
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	444	3	0	0	0	0
Moston Mill estate (excl timber framed) external cyclical works ph 3b	436	100	0	0	0	0
Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a	21	0	0	0	0	0
Higher Blackley Central House solid wall insulation	109	0	0	0	0	0
Environmental works	113	100	0	0	0	0
Collyhurst environmental works	12	0	0	0	0	0
Harpurhey Shiredale Estate externals	714	0	0	0	0	0
Moston Miners Low Rise externals	1,019	0	0	0	0	0
Cheetham Smedley Rd externals	2	0	0	0	0	0
Newton Heath Limestone Drive externals	240	25	0	0	0	0
Moston Bannatyne/Lightbowne Rd/St Geroges Drive externals	7	0	0	0	0	0
Harpurhey - Monsall various externals	408	0	0	0	0	0
Ancoats Victoria Square	-1	0	0	0	0	0
Upgrade external lighting to retirement blocks	167	0	0	0	0	0
Renewal of 4 automatic pedestrian gates at Victoria Square	0	45	0	0	0	0
Replacement door entry Clifford Lamb Ct and Monsall multi storey blocks	163	94	0	0	0	0
Bin chute replacement at Mossbrook Ct	124	0	0	0	0	0
Updating of Electricity Northwest distribution network phase 3	0	52	0	0	0	0
External cyclical works ph 3b Harpurhey - Jolly Miller Estate ph 3b	623	7	0	0	0	0
External cyclical works ph 3b Moston Estates (Chauncy/Edith Cliff/Kenyon/Thorveton Sq)	251	0	0	0	0	0
External cyclical works ph 3b Ancoats Smithfields estate	0	88	0	0	0	0
External cyclical works ph 4b Charlestown Chain Bar low rise	707	111	0	0	0	0
External cyclical works ph 4b Charlestown Chain Bar Hillingdon Drive maisonettes	342	7	0	0	0	0
External cyclical works ph 4b Crumpsall Blackley Village	179	101	0	0	0	0

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
External cyclical works ph 4b Higher Blackley South	516	334	0	0	0	0
External cyclical works ph 4b Newton Heath Assheton estate	241	39	0	0	0	0
External cyclical works Ph 4b Newton Heath Troydale Estate	1,399	1,025	0	0	0	0
External cyclical works Ph 5 New Moston (excl corrolites)	402	138	0	0	0	0
Environmental improvements Moston corrolites	143	140	0	0	0	0
Delivery Costs	0	900	687	422	0	0
<b>Northwards - Internal Work</b>						
Digital Upgrade to CCTV Systems	3	0	0	0	0	0
2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	1,949	232	0	0	0	0
Boiler replacements	-1	0	0	0	0	0
Decent Homes mop ups phase 8 and voids	294	0	0	0	0	0
Heating and renewables	-1	0	0	0	0	0
Multi-storey lift replacement	565	0	0	0	0	0
Lift replacement / refurbishment programme	591	210	0	0	0	0
Replacement warden call to Edward Grant Court	37	0	0	0	0	0
Fire precaution works - installation of fire seal box to electric cupboards on communal corridors in retirement blocks	73	0	0	0	0	0
Community Room emergency lighting at Victoria Square	16	0	0	0	0	0
Electrical surge protection	16	0	0	0	0	0
Decent Homes mop ups ph 9 and decent homes work required to voids	690	416	0	0	0	0
One offs such as rewires, boilers, doors, insulation	84	250	0	0	0	0
Whitemoss Road and Cheetham Hill Road Local Offices - Improvements	943	427	0	0	0	0
Delivery Costs	0	166	0	0	0	0
<b>Northwards - Off Debits/Conversions</b>						
Bringing Studio Apartments back in use	85	75	100	0	0	0
Delivery Costs	0	13	0	0	0	0
<b>Northwards - Homeless Accommodation</b>						
Improvements to Homeless accommodation city wide	552	258	0	0	0	0
Improvements to Homeless Accommodation Phase 2	0	500	500	213	0	0
Delivery Costs	0	63	5	0	0	0
<b>Northwards - Acquisitions</b>						

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
Northwards Acquisitions	0	102	0	0	0	0
Stock Acquisitions	156	81	0	0	0	0
Delivery Costs	0	10	0	0	0	0
<b>Northwards - Adaptations</b>						
Public Sector Northwards Adaptations	-121	0	0	0	0	0
Adaptations	205	0	0	0	0	0
Adaptations - Northwards	796	500	0	0	0	0
Northwards Housing Programme Unallocated	0	8,458	19,490	16,500	18,900	0
<b>Retained Housing Programme</b>						
Collyhurst Maisonette Compensation & Dem	62	89	0	0	0	935
<b>West Gorton Regeneration Programme</b>						
West Gorton PH2A Low & High Rise Demolition	0	26	0	0	0	0
<b>Future Years Housing Programme</b>						
Collyhurst Estate Regeneration	0	700	10,295	10,476	0	0
Collyhurst Regen - Highways Phase 1	21	111	79	0	0	1,394
Collyhurst Regen - Churnett Street	0	0	0	0	0	790
Collyhurst Regen - Needwood & Overbrook acquisition / demolition	2	127	0	0	0	0
Willert Street Park Improvements	143	36	0	0	0	0
North Manchester New Builds	2,767	6,521	0	0	0	0
North Manchester New Builds 2	8	1,000	5,121	5,154	0	0
Parkhill Land Assembly	0	10	140	4,030	90	0
New Universal Housing System	127	0	0	0	0	0
Brunswick PFI HRA	692	30	0	0	0	0
<b>Total Public Sector Housing (HRA) Programme</b>	<b>20,221</b>	<b>26,644</b>	<b>41,917</b>	<b>44,312</b>	<b>18,990</b>	<b>3,119</b>
<b>Children's Services Programme</b>						
<b>Basic Need Programme</b>						
Cheetham Academy	1	0	0	0	0	0
Crab Lane - Increase capacity	0	9	0	0	0	0
Cavendish Community - Increase capacity	28	266	0	0	0	0
Ashbury Meadow - Increase capacity	19	71	0	0	0	0
E-Act Academy - increase capacity	0	47	0	0	0	0
Crosslee - Increase capacity	11	22	0	0	0	0
Claremont - Increase capacity	15	71	0	0	0	0
Wilbraham Primary School	23	0	0	0	0	0

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
Mauldeth Road - Increase capacity	40	47	0	0	0	0
Charlestown - Increase accommodation	0	50	0	0	0	0
St. John's CE Primary	7	58	0	0	0	0
Briscoe Lane Academy	88	0	0	0	0	0
Holy Trinity VC Primary	8	28	0	0	0	0
Stanley Grove - contribution to PFI	71	0	0	0	0	0
St Annes RC VA - Increase capacity	50	0	0	0	0	0
Manchester Communication Primary Academy	0	224	0	0	0	0
Dean Trust Ardwick	23	55	0	0	0	0
Ardwick PRU	0	40	0	0	0	0
ULT William Hulme	1,224	0	0	0	0	0
Rodney House conversion	26	63	0	0	0	0
Lytham Rd	10,526	343	0	0	0	0
Abraham Moss Dining Hall	453	0	0	0	0	0
Manchester Health Academy expansion	2,746	3,242	0	0	0	0
Fulmead CC	-75	75	0	0	0	0
Co-op Academy expansion	14,473	3,471	0	0	0	0
Manchester Enterprise Academy	4,853	0	0	0	0	0
Sacred Heart RC Expansion	41	0	0	0	0	0
St Margaret's C of E	2,791	54	0	0	0	0
St Matthews RC	2,250	192	0	0	0	0
Matthews Lane	3,310	10,267	28,155	1,138	0	0
Plymouth Grove Refurbishment	2,199	4,974	27	0	0	0
Beaver Rd Primary Expansion	3,805	4,661	15	0	0	0
Lily Lane Primary	356	3,761	11	0	0	0
St. James Primary Academy	1,144	3,005	12	0	0	0
Crossacres Primary School	2,152	2,019	11	0	0	0
Ringway Primary School	2,017	1,553	10	0	0	0
Webster Primary Schools	1,930	2,008	11	0	0	0
Basic need - unallocated funds	0	0	48,265	0	0	0
Universal Infant Free School Meals (UIFSM) - Allocated	253	0	0	0	0	0
Universal Infant Free School Meals (UIFSM) - Unallocated	0	335	0	0	0	0
Schools Maintenance Programme						
Cavendish - Rewire	-4	0	0	0	0	0
Moston Lane - re-roof	662	338	0	0	0	0
Wilbraham Rewire	4	0	0	0	0	0
Armitage - Highways works	8	0	0	0	0	0
Ravensbury Highways Improvements	6	0	0	0	0	0
Abbot Community Primary Joinery	12	0	0	0	0	0

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
Alma Park Primary Roof ph 2	97	0	0	0	0	0
Armitage CofE Primary Joinery	49	0	0	0	0	0
Birchfields Primary Roof	317	0	0	0	0	0
Chorlton CofE Primary Rewire	391	15	0	0	0	0
Heald Place Primary roof	4	0	0	0	0	0
Moston Lane Primary	618	76	0	0	0	0
Ringway Primary roof ph 2	402	0	0	0	0	0
Wilbraham Primary Roof	480	228	0	0	0	0
Alma Park Gas Improvement	22	0	0	0	0	0
Pike Fold Primary School defects	66	0	0	0	0	0
All Saints PS	5	0	0	0	0	0
Collyhurst Nursery School	25	0	0	0	0	0
Schools Capital Maintenance -unallocated	0	4,192	3,000	3,000	3,000	0
Education Standalone Projects						
Paintpots	6	31	0	0	0	0
Darley Ave. Children's Centre	8	0	0	0	0	0
Boxgrove Daycare Nursery	132	164	0	0	0	0
Gorton Youth Zone	0	1,500	0	0	0	0
Special Educational Needs grant	0	831	831	831	0	0
<b>Total Children's Services Programme</b>	<b>60,168</b>	<b>48,386</b>	<b>80,348</b>	<b>4,969</b>	<b>3,000</b>	<b>0</b>
<b>ICT Capital Programme</b>						
<b>ICT</b>						
One System Upgrade	18	0	0	0	0	0
SAP BP&C	231	0	0	0	0	0
Solaris	15	11	0	0	0	0
<b>ICT Infrastructure &amp; Mobile Working Programme</b>						
Citrix 7.6 Migration	274	1	0	0	0	0
Mobile Device Refresh	52	91	0	0	0	0
PSN Windows 2003	70	140	0	0	0	0
Data Centre UPS Installation	313	31	0	0	0	0
Core Switch Firmware	0	58	0	0	0	0
New Social Care System	639	2,039	0	0	0	0
End User Computing	398	950	0	0	0	0
Core Infrastructure Refresh	2,526	533	0	0	0	0
Income Management	21	33	0	0	0	0
Customer & Bus. Relationship Management System	21	33	0	0	0	0
Corporate Reporting Tool (Business Objects)	111	53	0	0	0	0

Project Name	2017/18 Proposed revised budget	2018/19 Proposed revised budget	2019/20 Proposed revised budget	2020/21 Proposed revised budget	2021/22 Proposed revised budget	2022/23 Proposed revised budget
	<b>£'000</b>					
ICT Investment Plan	0	10,109	12,919	15,300	6,399	0
<b>ICT Stand Alone Projects</b>						
Broadband Connection Vouchers (Phase 3)	5	0	0	0	0	0
<b>Infrastructure</b>						
Infrastructure Funding Unallocated	1	0	0	0	0	0
Corporate Digital Telephony	83	0	0	0	0	0
Wider Area Network Redesign	3	26	0	0	0	0
<b>Total ICT Programme</b>	<b>4,781</b>	<b>14,108</b>	<b>12,919</b>	<b>15,300</b>	<b>6,399</b>	<b>0</b>
<b>Corporate Capital Programme</b>						
Capitalisation of Community Equipment	350	368	386	405	425	0
Child Protection Info Systems (CPIS)	18	0	0	0	0	0
C&F ICT Projects	0	187	0	0	0	0
Phase 1 Implementation - Locality Plan Programme Office	294	874	0	0	0	0
Integrated Working - Gorton Health Hub	0	15,400	7,396	0	0	0
Airport Strategic Investment	0	50,000	75,000	0	0	0
<b>Total Corporate Capital Programme</b>	<b>662</b>	<b>66,829</b>	<b>82,782</b>	<b>405</b>	<b>425</b>	<b>0</b>
<b>Total Manchester City Council Capital Programme</b>	<b>230,132</b>	<b>451,573</b>	<b>466,841</b>	<b>195,512</b>	<b>286,106</b>	<b>3,119</b>
<b>Projects carried out on behalf of Greater Manchester</b>						
Housing Investment Fund	56,209	145,406	90,405	44,467	0	0
Greater Manchester Loan Fund	500	0	0	0	0	0
<b>Total GM projects</b>	<b>56,709</b>	<b>145,406</b>	<b>90,405</b>	<b>44,467</b>	<b>0</b>	<b>0</b>
<b>Total CAPITAL PROGRAMME</b>	<b>286,841</b>	<b>596,979</b>	<b>557,246</b>	<b>239,979</b>	<b>286,106</b>	<b>3,119</b>